

**ARTICLES OF ASSOCIATION**  
**FOR**  
**DEMANT A/S**

March 2026

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**1. Name**

- 1.1 The Company's name is Demant A/S.
- 1.2 The Company's secondary names are William Demant Holding A/S and Oticon Holding A/S.

**2. Registered office**

- 2.1 The Company's registered office is in the Municipality of Egedal.

**3. Objects**

- 3.1 The objects of the Company are to own other businesses, either in full or in part, and to carry on international trade and industrial activities.

**4. Company share capital**

- 4.1 The Company's share capital is DKK 42,758,932.60, divided into shares of DKK 0.20 or multiples thereof.
- 4.2 The share capital is fully paid-up.
- 4.3 The shares must be registered with VP SECURITIES A/S (Central Business Register (CVR) no. 21599336).

**5. Shares in the Company**

- 5.1 Shares in the Company must be registered in the name of the holder and be registered in the Company's register of shareholders.
- 5.2 Shares in the Company are freely transferable, negotiable instruments.
- 5.3 The Board of Directors shall ensure that a register of shareholders is kept, containing a list of all shares in the Company.
- 5.4 The Company's register of shareholders is kept by Computershare A/S (Central Business Register (CVR) no. 27088899).

**6. Authorisation for increase of capital**

- 6.1 The Board of Directors is authorised, through one or more issues, to increase the company's share capital by issuing new shares with preferential rights of subscription for the company's existing shareholders and with a total nominal value of up to DKK 4,200,000. The increase must be made by cash contribution to be paid in full. The authorisation will be valid up to and including 1 March 2031.

- 6.2 The Board of Directors is also authorised, through one or more issues, to increase the company's share capital by issuing new shares without preferential rights of subscription for the company's existing shareholders and with a total nominal value of up to DKK 4,200,000, provided that the increase is made at market value. The increase may be made by cash contribution to be paid in full or by contribution of assets other than cash. The authorisation will be valid up to and including 1 March 2031.
- 6.3 The Board of Directors' authorisations under Articles 6.1 and 6.2 may, in total, be exercised by issuing new shares with an aggregate nominal value of DKK 4,200,000.
- 6.4 In addition to the authorisations set out in Articles 6.1 to 6.3, the Board of Directors is authorised, through one or more issues, to increase the company's share capital by issuing new shares without preferential rights of subscription for the company's existing shareholders and with a total nominal value of up to DKK 2,100,000 when such new shares are offered to employees of the company and of any company considered an affiliate of the company by the Board of Directors. The new shares must be issued at a subscription price to be fixed by the Board of Directors, however no less than DKK 0.20 per share of DKK 0.20. The increase must be made by cash contribution to be paid in full. The authorisation will be valid up to and including 1 March 2031.
- 6.5 With respect to capital increases under Articles 6.1, 6.2 and 6.4, the new shares must be registered in the name of the holder and registered in the company's register of shareholders. The shares are negotiable instruments and will, in every respect, be comparable to the existing shares as regards redeemability and restricted transferability. Moreover, the Board of Directors shall lay down the specific terms for any capital increase to be implemented pursuant to the authorisations set out in Articles 6.1, 6.2 and 6.4.

## **7. General meeting, powers, location and convening notice**

- 7.1 The general meeting has the supreme authority in all matters relating to the Company subject to the limits provided by law and by these Articles of Association.
- 7.2 Annual general meetings of the company must be held in the municipality of Egedal or in Storkøbenhavn (Greater Copenhagen). Subject to the legislation in force at any time, annual general meetings must be held each year before the end of April.
- 7.3 Notwithstanding Article 7.2, the Board of Directors may decide that the Company's general meetings, can be held electronically without physical attendance. Participation in such general meetings will take place via the internet, by video conference or by telephone conference.
- 7.4 Extraordinary general meetings must be held when deemed appropriate by the Board of Directors or by the auditor. Moreover, extraordinary general meetings must be convened when requested by shareholders holding at least 5% of the share capital. The request must be submitted in writing to the Board of Directors and specify the issue to be discussed at the general meeting. Such meeting must be convened no later than 14 days after receipt of the request.

- 7.5 General meetings must be convened by the Board of Directors giving no less than three weeks' and no more than five weeks' notice on the Company's website and in writing to all shareholders registered in the register of shareholders having made a request to that effect. The notice must set out the agenda of the meeting and the main substance of any proposed resolution to amend these Articles of Association. If any resolution amending the Articles of Association under sections 77(2), 92(1), 92(5), 107(1) or 107(2) of the Danish Companies Act (*selskabsloven*) is proposed, the notice must include the full text of the proposed resolution.
- 7.6 Each shareholder is entitled to have a specific matter discussed at the annual general meeting if the shareholder makes a written request to that effect to the Board of Directors no later than six weeks before the general meeting. If such request is made later than six weeks before the general meeting, the Board of Directors will decide whether the issue should be included on the agenda.

## **8. General meeting, agenda**

- 8.1 No later than three weeks before the general meeting, the following documents must be published on the Company's website: 1) the convening notice; 2) the total number of shares and voting rights as at the date of the convening notice; 3) all documents to be submitted to the general meeting, including, in the case of the annual general meeting, the audited annual report; 4) the agenda and the complete proposed resolutions; and 5) postal and proxy voting forms.
- 8.2 The agenda for the annual general meeting must include:
1. Report of the Board of Directors on the Company's activities during the past year.
  2. Presentation for approval of the audited annual report, including the consolidated financial statements.
  3. Resolution on the appropriation of profit or covering of loss according to the approved annual report.
  4. Presentation of and indicative vote on the remuneration report.
  5. Approval of remuneration for the Board of Directors for the current financial year.
  6. Election of members to the Board of Directors.
  7. Election of auditor.
  8. Any proposals from the Board of Directors and/or the shareholders.
  9. Any other business.

## **9. General meeting, admission card and voting rights**

- 9.1 Each share of DKK 0.20 carries one vote.
- 9.2 Any shareholder registered as a shareholder in the register of shareholders one week before the general meeting or, at such time, having made a request to the Company for the purpose of being registered in the register of shareholders and such request having reached the Company is entitled to attend and vote at the general meeting. In order to attend the general meeting, shareholders must also have obtained an admission card from the Company no later than three days before the general meeting.

- 9.3 Shareholders entitled to vote under Article 9.2 may vote by post. Postal voting forms will be available on the Company's website no later than three weeks before the general meeting. Postal votes must reach the Company no later than 12 noon one business day before the general meeting.
- 9.4 Shareholders are entitled to attend general meetings together with an adviser or by proxy. The proxy must produce a written and dated instrument of proxy. The Company shall provide the shareholders with a written or electronic proxy form which may be issued to either the Board of Directors or a third party.
- 9.5 All members of the Board of Directors are entitled to attend the general meeting.
- 9.6 The press is admitted to the Company's general meetings.

#### **10. General meeting, chairman, resolutions and minutes**

- 10.1 The general meeting is chaired by a chairman appointed by the Board of Directors, and such chairman will decide all matters relating to procedures and the casting of votes. Voting will be by poll (i.e. in writing) when ordered by the chairman or when resolved by two-thirds majority of the attending and represented shareholders.
- 10.2 Matters transacted at the general meeting are decided by a simple majority of votes.
- 10.3 The adoption of a resolution to amend the Articles of Association other than those set out in section 107 of the Companies Act relating to the Company's dissolution, demerger or merger with another company, is subject to at least 51% of the share capital being represented at the general meeting and the resolution being passed by at least two-thirds of both the votes cast and of the voting share capital represented at the general meeting.
- 10.4 If the said share amount is not represented at the general meeting, but two-thirds of both the votes cast and of the voting share capital represented at the general meeting have approved the resolution, the Board of Directors shall convene an extraordinary general meeting within 14 days at which the resolution may be passed by two-thirds of the votes cast irrespective of the share amount represented at the extraordinary general meeting.
- 10.5 Proxies to attend the first general meeting are to be considered valid also in respect of the second general meeting provided that they have not been expressly revoked.
- 10.6 The matters transacted at the general meeting must be recorded in a minute book to be signed by the Chairman. The minute book and the voting results will be made available on the Company's website no later than two weeks after the general meeting.
- 10.7 Amendments and additions required by the Danish Business Authority as a condition for the registration of amendments to the Articles of Association may be made by the Board of Directors without the consent of the general meeting.

## **11. The Board of Directors**

- 11.1 The Company is managed by a Board of Directors of 4-6 members elected by the general meeting as well as any members elected by the employees under the relevant rules of the Companies Act. The general meeting does not elect alternate members for the members of the Board of Directors elected by the general meeting.
- 11.2 Members of the Board of Directors elected by the general meeting are elected for terms of one year. The members of the Board of Directors are eligible for re-election.
- 11.3 The Board of Directors appoints a chairman and a vice-chairman from among its members.
- 11.4 Board meetings are convened in writing and, generally, with at least eight days' notice.
- 11.5 If a meeting has been duly convened in accordance with article 11.4, the Board of Directors forms a quorum when more than half of all members, including either the chairman or the vice-chairman, are present.
- 11.6 Any matter transacted by the Board of Directors is decided by a simple majority of votes.
- 11.7 In the event of a tied vote, the chairman, or in his absence the vice-chairman, will have the casting vote.
- 11.8 The Board of Directors shall lay down the rules of procedure for the performance of its duties.
- 11.9 The Board of Directors may grant sole or joint power of procuration.
- 11.10 Members of the Board of Directors receive an annual fee to be approved by the general meeting.

## **12. Executive Board**

- 12.1 The Board of Directors appoints 1-5 members to the Executive Board to be responsible for the day-to-day management of the Company. The Board of Directors determines the employment terms and the details of powers relating to such members. One member of the Executive Board is appointed as Chief Executive Officer.

## **13. Power to bind the Company**

- 13.1 The Company is bound by the signature of the chairman of the Board of Directors alone, by the signature of the Chief Executive Officer alone, by the signatures of two members of the Executive Board jointly, by the signatures of four members of the Board of Directors jointly, by the signatures of a member of the Board of Directors and a member of the Executive Board jointly, or by the signatures of the entire Board of Directors jointly.

#### **14. Auditing, financial year and language**

- 14.1 Subject to the legislation in force at any time, the auditing is carried out by one or two public accountants of whom at least one must be state-authorized. Such accountants are eligible for re-election.
- 14.2 The Company's financial year is the calendar year.
- 14.3 The Company's annual report and interim reports will be prepared and presented in English. The Board of Directors may decide that the Company's annual report and interim reports are also prepared and presented in Danish.
- 14.4 The Company's publication of information in accordance with the applicable securities legislation, including company announcements, shall be made in English. The Board of Directors may decide that such information and company announcements are also published in Danish.

#### **15. Electronic communication**

- 15.1 All communications from the Company to the individual shareholders may be sent electronically, including by email, and general information will be available to the shareholders on the Company's website, [www.demant.com](http://www.demant.com), unless otherwise provided by the Companies Act. The Company may at any time choose to communicate by regular post.
- 15.2 Accordingly, notices convening annual and extraordinary general meetings, including the complete proposed resolutions to amend the Articles of Association, submission of the agenda, subscription lists, annual reports, company announcements, admission cards and other general information from the Company to the shareholders may be sent electronically, including by email, from the Company to the shareholders. Except for admission cards for the general meeting, the above documents will be available on the Company's website, [www.demant.com](http://www.demant.com).
- 15.3 The Company shall request registered shareholders to provide an email address to which notices etc. may be sent. It is the responsibility of each shareholder to ensure that the Company has received the correct email address.
- 15.4 On the Company's website, [www.demant.com](http://www.demant.com), the shareholders may find additional information about the system requirements and about the procedure for electronic communication.

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As adopted at the Company's annual general meeting held on 5 March 2026.

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As chairman of the meeting:

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Marianne Philip